Dear Friends

The year 2014 was a big year for those of us who work on behalf of young children and their families. Our mission – assuring that children have access to high-quality early childhood education – got a big boost from the corporate, philanthropic and public sectors. This was made possible by both long-time advocates and new champions who recognize that all children deserve a great start.

New state laws were passed by the Indiana legislature that ensured more child care settings met basic health and safety standards. Indiana’s first pre-K pilot program, On My Way Pre-K, was enacted by legislators and signed by the Governor. Hundreds of children signed up for the first pre-K cohort. Many hundreds more would be served in Marion County, thanks to the Indianapolis Preschool Scholarship Program; which was championed by the Mayor, the City-County Council, United Way and leaders in the corporate community.

The evolution of our organization is coinciding with the evolution of the field of early childhood. Day Nursery had long been known as the leader in providing high-quality early childhood education in Indianapolis; and the board of directors decided it was time to change our name and mission statement to reflect our expanding services, leadership and influence. The organization’s name was changed to “Early Learning Indiana” and our mission expanded statewide. Our centers became known as “Day Early Learning” centers.

Soon after our announced name change and statewide expansion, Early Learning Indiana received its largest grant in history – a $20 million gift from Lilly Endowment, Inc., to improve access to quality early childhood education around the state. The statewide campaign, Partnerships for Early Learners, is a five-year initiative focused on quality improvement, capacity building, parent engagement and workforce development.

Though Early Learning Indiana continues to focus on providing high-quality early childhood education directly to children and families, including expansion to serving more children through two new charter school partnerships; our outreach and partnership programs with Child Care Answers and Partnerships for Early Learners enable us to advance our mission by supporting the work of teachers and families all over Indiana. Thank you for all that you do to support our mission and for helping to assure the children of Indiana have access to quality early childhood education and a great start in life.

Sincerely,

Ted Maple   Valerie Erb Tully
President and CEO  Board Chair
LILLY ENDOWMENT GRANT

In October 2014, the Lilly Endowment, Inc., awarded a five-year, $20 million grant to Early Learning Indiana. The goal of the grant is to help Early Learning Indiana increase the quality and quantity of early childhood education opportunities across Indiana. With the help of the grant, we launched our innovative Partnerships for Early Learners campaign. Over the next five years, Partnerships for Early Learners will improve the quality of early childhood programs across the state and support the creation of 1,000 new high-quality early childhood seats for children. The grant will enable 300 early education teachers to earn high-value college degrees and teaching credentials. The grant will also help educate parents so that they can recognize high-quality learning for their children and will help early childhood providers engage families as their children’s first teachers, creating learning opportunities at home. All of these goals will be achieved through the creation of innovative partnerships that will help strengthen and broaden the network of early education throughout the state.

NAME CHANGE AND STATEWIDE MISSION

After 115 years of serving the children and families of central Indiana with high-quality child care and preschool, Day Nursery Association changed its name in September of 2014. “Early Learning Indiana” represents the new vision for our mission and for the state of Indiana. Our mission is to ensure that EVERY young child in Indiana has access to high-quality early childhood education, extending our mission beyond the walls of our eleven Day Early Learning centers. Early Learning Indiana better defines the educational commitment we make to children and families every day and helps position us as the leading early education organization in Indiana.

CHARTER SCHOOL PARTNERSHIPS

In August of 2014, Early Learning Indiana opened pre-K classrooms in two Indianapolis charter schools, Phalen Leadership Academy and Vision Academy @ Riverside. Our partnership with these charter schools has added four pre-K classrooms in the schools and offered parents and families two new Day Early Learning centers to choose from. Our inaugural students are now starting as kindergarteners in those charter schools and we anticipate the schools will see a marked increase in kindergarten readiness from our children. All four pre-K classrooms are now completely full heading into the 2015/2016 school year. Thanks to the Junior League of Indianapolis, IU Health, PNC Bank, and the United Way of Central Indiana for helping make this project possible.

PUBLIC POLICY ADVANCEMENTS

In 2014, our city and state enacted new laws and policies that ensured children had access to safer child care and that more children could afford a high-quality preschool program. New child care reform legislation passed that will raise the bar of quality for all child care providers accepting public funding. All such child care providers will be required to receive training on early childhood development and to meet appropriate adult-to-child ratios, group size limits and other measures focused on health and safety. Thousands of young children will be safer and healthier.

Governor Pence and many state legislators led the charge for a new state preschool pilot program. The program was called On My Way Pre-K and was designed to start in five Indiana counties (including Marion County) in 2015. Shortly thereafter, Mayor Greg Ballard proposed a preschool program for Indianapolis. After months of negotiation and strong support from the business community and United Way, the ordinance that created the Indianapolis Preschool Scholarship Program passed through the City-County Council. It would serve hundreds of more preschool children starting in 2015.

Early Learning Indiana’s staff and board were active supporters and advocates for these legislative advancements. Letters to the editor, testimony at hearings and strong shows of support at public rallies helped contribute to the successful adoption of these new laws and public investments that will enable thousands of children to attend receive high-quality early childhood education – many in Day Early Learning centers – for years to come.

LILLY ENDOWMENT GRANT
In October of 2014, the Early Learning Indiana board elected four new members for a total of 19 members. We welcomed Troy Farmer, Vice President and Senior Wealth Planner at Fifth Third Bank; Andrew Perrin, Senior Vice President and Market Manager at PNC Bank; Kameelah Shaheed-Diallo, Vice President of Strategy and Community Engagement at The Mind Trust; and Russell Williams, Chief Operating Officer at Riley Hospital for Children.

2014 Financial Report

### EARLY LEARNING INDIANA

#### Statement of Activities

<table>
<thead>
<tr>
<th></th>
<th>Year ended 12/31/14</th>
<th>Year ended 12/31/13</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Fees</td>
<td>4,701,894</td>
<td>4,523,371</td>
</tr>
<tr>
<td>Government</td>
<td>5,600,920</td>
<td>4,721,727</td>
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<tr>
<td>Foundation grants</td>
<td>21,324,890</td>
<td>2,125,412</td>
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<tr>
<td>Contributions</td>
<td>799,103</td>
<td>1,194,922</td>
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<tr>
<td>Investment returns</td>
<td>391,155</td>
<td>676,011</td>
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<tr>
<td>Other</td>
<td>8,572</td>
<td>1,808</td>
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<tr>
<td><strong>Total revenue</strong></td>
<td>32,826,534</td>
<td>13,243,251</td>
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</table>

#### EXPENSES

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program</td>
<td>11,477,000</td>
</tr>
<tr>
<td>Management</td>
<td>875,294</td>
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<tr>
<td>Fundraising</td>
<td>233,555</td>
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<tr>
<td><strong>Total expenses</strong></td>
<td>12,585,849</td>
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</table>

**Change in net assets**: 20,240,685 (2014) 2,144,435 (2013)

### EARLY LEARNING INDIANA

#### Statement of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>12/31/2014</th>
<th>12/31/2013</th>
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</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and CDs</td>
<td>21,977,186</td>
<td>1,819,444</td>
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<tr>
<td>Receivables</td>
<td>1,014,837</td>
<td>1,059,224</td>
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<td>Property and equipment, net</td>
<td>6,259,936</td>
<td>6,466,642</td>
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<tr>
<td>Prepaids</td>
<td>61,819</td>
<td>79,795</td>
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<tr>
<td>Investments</td>
<td>4,600,950</td>
<td>4,407,195</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>33,914,728</td>
<td>13,832,300</td>
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#### LIABILITIES AND NET ASSETS

<table>
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<tr>
<th></th>
<th>12/31/2014</th>
<th>12/31/2013</th>
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<tbody>
<tr>
<td>Liabilities</td>
<td>819,937</td>
<td>978,194</td>
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<tr>
<td>Net assets</td>
<td>33,094,791</td>
<td>12,854,106</td>
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<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>33,914,728</td>
<td>13,832,300</td>
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#### 2014 Expenses by Type

<table>
<thead>
<tr>
<th></th>
<th>Program fees</th>
<th>Contributions</th>
<th>Investment returns</th>
<th>Other</th>
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<tbody>
<tr>
<td>2014 Expenses by Type</td>
<td>2%</td>
<td>7%</td>
<td>2%</td>
<td>91%</td>
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#### 2014 Revenue by Source

<table>
<thead>
<tr>
<th></th>
<th>Foundation grants</th>
<th>Government grants</th>
<th>Program fees</th>
<th>Contributions</th>
<th>Investment returns</th>
<th>Other</th>
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</thead>
<tbody>
<tr>
<td>2014 Revenue by Source</td>
<td>$15,000,000</td>
<td>$10,000,000</td>
<td>$5,000,000</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
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</table>
Find us online:
- EarlyLearningIN.org
- facebook.com/DayEarlyLearning
- @EarlyLearningIN
- LinkedIn.com/company/early-learning-indiana

ELI ADMINISTRATION
615 N. Alabama St., Suite 300, Indianapolis, IN 46204
(317) 636-9197
Ted Maple, Ph.D., President & CEO
Marsha Hearn-Lindsey, Vice President of Day Early Learning
Kent Mitchell, Vice President for Outreach & Partnerships
Keith Reissaus, Vice President of Administration
Megan Mckinney Cooper, Dir. of Development & Marketing
Patty Fisher, Director of Center Administration
Sarah Parks, Director of Curriculum
Julie Goldsberry, Director of Finance
Christine Garza, Dir. of Early Head Start Childcare Network
Mindy Bennett, Director of Programs, Child Care Answers

ELI BOARD OF DIRECTORS
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Jennifer Dzwonar, Vice Chair
Anthony Kaufman, Treasurer
Raven Buchanan, Secretary
Melissa Avery
Jerri Bain
Kate Ems
Troy Farmer
Paje Felts
Jason Kloth
Angela McNelis, Ph.D.
Andrew Perrin
Joanne Rutledge
Kameelah Shaheed-Diallo
Marge Skarbeck
Brent Sorenson
Pitt Thompson
Kathy Wall
Russell Williams

CHILD CARE ANSWERS
615 N. Alabama St., Suite 134, Indianapolis, IN 46204
(317) 636-5727 · childcareanswers.com

DAY EARLY LEARNING LOCATIONS
All centers are open to the public.

1. IU Health Day Early Learning
   2140 Boulevard Place, Indianapolis, IN 46202
   (317) 283-3838

2. Day Early Learning Federal Building
   575 N. Pennsylvania Street, Indianapolis, IN 46204
   (317) 226-5487

3. Day Early Learning at Fort Harrison
   5545 Herbert Lord Road, Indianapolis, IN 46216
   (317) 377-7015

4. Day Early Learning at Park 100
   5735 W. 73rd Street, Indianapolis, IN 46278
   (317) 291-8048

5. IU Health West Day Early Learning
   1351 N. Ronald Reagan Pkwy, Avon, IN 46123
   (317) 271-2603

6. Day Early Learning Lilly Family Center
   3522 N. Central Avenue, Indianapolis, IN 46205
   (317) 926-1203

7. Day Early Learning State Government Center
   100 N. Senate Avenue N150, Indianapolis, IN 46204
   (317) 233-1776

8. Day Early Learning Center for Infants & Toddlers
   1030 W. 16th Street, Indianapolis, IN 46202
   (317) 550-3967

9. Day Early Learning at Phalen Leadership Academy
   2323 N. Illinois Street, Indianapolis, IN 46208
   (317) 333-6980, ext. 1100

10. Day Early Learning at Vision Academy @ Riverside
    1751 E. Riverside Dr., Indianapolis, IN 46202
    (317) 632-2006

11. Day Early Learning at Eastern Star Church
    5750 E. 30th Street, Indianapolis, IN 46218
    (317) 986-7574